





ARKANSAS
STATE CHAMBER
OF COMMERCE



ASSOCIATED
INDUSTRIES OF
ARKANSAS

78th Annual Meeting Review





The Arkansas State Chamber of Commerce/Associated Industries of Arkansas recently completed one of our most successful Annual Meetings.

Held at the Hot Springs Convention Center, our 78th Annual Meeting drew more than 400 attendees and featured a wide range of offerings including presentations by Wal-Mart Stores Vice Chairman John Menzer; Forbes President and CEO Steve Forbes; Arkansas Democratic and Republican Gubernatorial candidates Mike Beebe and Asa Hutchinson; and an Arkansas Legislative panel featuring incoming House Speaker Benny Petrus, incoming Senate President Jack Critcher, Rep. Chris Thyer, Sen. Steve Faris, Rep. Keven Anderson and Sen. Ruth Whitaker.

The Annual Meeting also included the presentation of our 2007 State Legislative Agenda, the unveiling of our first Leadership Arkansas class, by-law changes, the adoption of two resolutions and the election of new officers and directors. This publication details the 78th Annual Meeting and helps communicate the strengths and vision that emanate from your business organizations – the State Chamber and AIA.

In the coming months, the State Chamber/AIA plans to build from the energy generated from our Annual Meeting. Plans are now in place to:

- Upgrade our building, equipment and technology
- Grow our organizations via the help of four regional volunteer chairmen, regional meetings and the efforts of commissioned sales staff, volunteers and telemarketing
- Update our website, changing the domain name to arkansasstatechamber.com
- Continue travels and visits throughout the state by Paul Harvel and other staff members.

On January 8, 2007, the Arkansas Legislature will again convene. With our experienced and knowledgeable advocacy staff in place, we stand ready to continue the business community's efforts to enhance the business climate in Arkansas.

Hugh McDonald
Chairman
State Chamber

Archie Schaffer, III
Outgoing Chairman
AIA

Benny Baker
Incoming Chairman
AIA

STATE CHAMBER/AIA 78TH ANNUAL MEETING DRAWS BIG CROWD

The State Chamber/AIA Annual Meeting, which was held Tuesday, September 26 at the Hot Springs Convention Center, drew more than 400 people. The Annual Meeting started with an Opening Lunch and General Session presided over by Hugh McDonald, State Chamber chairman, and featured John Menzer, vice chairman of Wal-Mart Stores, Inc. and Steve Forbes, president and CEO of Forbes, Inc.



Attendees take their places for the Opening Lunch Session at the Arkansas State Chamber/AIA's 78th Annual Meeting on Tuesday, September 26th at the Hot Springs Convention Center.

The Opening Lunch and General Session was followed by a General Business Session presided over by McDonald that included presentations by Paul Harvel, State Chamber/AIA president and CEO, on the Status of the Organization, Recent Statewide Activity and His Vision for the Future of the Organization; Kenny Hall, State Chamber executive vice president and chief lobbyist, on the Development and Approval of the State Legislative Agenda; and a Preview of the 86th General Assembly and Q&A with Legislative Leaders including House Speaker-Elect Benny Petrus, Senate President-Elect Jack

Critchler, State Rep. Chris Thyer, State Rep. Keven Anderson, State Sen. Steve Faris and State Sen. Ruth Whitaker.

The day's activities were capped with a "Mixing Business and Politics" event presided over by Archie Schaffer, III, AIA chairman. Arkansas gubernatorial candidates Democrat Mike Beebe and Republican Asa Hutchinson provided presentations and then answered questions from the membership.

Other activities held concurrently with the Annual Meeting were:

- The State Chamber/AIA's 6th Annual Golf Tournament in Hot Springs at the Belvedere Golf Resort on Monday, September 25;
- The Arkansas Chamber of Commerce Executives' Annual Meeting on Monday, September 25, at the Hot Springs Convention Center;
- The Arkansas Awards for Performance Excellence Presentation Dinner, on Monday evening, September 25, at the Hot Springs Convention Center.
- The opening session for the inaugural class of Leadership Arkansas, on Tuesday, September 26, at the Hot



Former U.S. Senator and Arkansas Governor David Pryor introduces the first Leadership Arkansas class during the Opening Lunch Session.



State Chamber Chairman and Entergy Arkansas President/CEO Hugh McDonald presides over the Opening Lunch Session.

Springs Convention Center and Wednesday, September 27, at Garvan Woodland Gardens outside of Hot Springs;

- A seminar entitled "Growing Your International Business: Successful Export Strategies for Manufacturing CEOs," co-sponsored by the State Chamber/AIA, Arkansas Manufacturing Solutions and the U.S. Export Assistance Center, on Tuesday, September 26 at the Hot Springs Convention Center; and
- The Arkansas Economic Developers (AED) board meeting on Tuesday, September 26, at the Hot Springs Convention Center.

WAL-MART UNDERGOING TRANSFORMATION

Wal-Mart is transforming itself and in the process changing rapidly and profoundly, John Menzer, vice chairman of Wal-Mart Stores, Inc. told an audience of nearly 350 attendees during the Opening Luncheon Session of

the State Chamber/AIA 78th Annual Meeting at the Hot Springs Convention Center.

Wal-Mart is going through one of the “most exciting times” in the history of the company, a transformation the company refers to as “Wal-Mart Out in Front,” Menzer said. There are five pillars to the Wal-Mart Out in Front program, Menzer said, including 1.) broadening the company’s base to its customers and attracting new customers 2.) becoming a better place to work 3.) improving business operations and efficiency 4.) driving growth in international business and 5.) making unique contributions to the community.



Joe Kefauver, vice president public affairs for Wal-Mart Stores Inc. and a member of the State Chamber Executive Committee, introduces Wal-Mart Vice Chairman John Menzer during the Tuesday Opening Lunch Session.

Menzer cited Wal-Mart’s involvement in the State Chamber/AIA and said, “It is important for all of us to be engaged in this Chamber and to work together to make Arkansas an even better place to do business.”

“We know that as our company grows, Arkansas grows with us. And Arkansas has been a great, great partner for us. “The relationship has grown over time and we now spend more than \$9 billion with suppliers in the state. That supports more than 65,000 jobs. Some wondered if a company from the hills of Arkansas could succeed around the world. But it’s clear today that we are succeeding as a global company.”

U.S. ECONOMY PERFORMING WELL, FORBES SAYS

The U.S. Economy is humming along, creating jobs and increasing the total assets of all Americans – despite perceptions to the contrary, Steve Forbes, president and CEO of Forbes, Inc., said during a speech at the Luncheon Session of the Arkansas State Chamber of Commerce/Associated Industries of Arkansas Annual Meeting at the Hot Springs Convention Center.

“Even though the American economy has lots of challenges, the fact of the matter is that the American economy is putting in a very strong performance,” Forbes said. “We’re going at 3 to 4 percent in real terms. In Western Europe, if they get above 1.5 percent, they break out the champagne. It’s not a big deal in this country.”

The growth is coming not only from high-tech industries but also from “the most mundane areas” like a group of McDonald’s restaurants in Florida that saw their sales shoot up because they replaced cashiers with self-serve kiosks, Forbes said. And many

jobs are not even measured in job creation statistics like the growing number of people making their living selling items on eBay, the Internet auction site.

Forbes also disputed claims that Americans are sinking deeper into debt while their savings are dwindling. When subtracting total debt from total assets, American households have increased \$26 trillion: “The much maligned American consumer has plenty of juice left,” he said. “There’s plenty of juice there to keep the expansion on track.”



Wal-Mart Stores, Inc. Vice Chairman John Menzer was one of the keynote speakers at the Tuesday Opening Lunch Session. Menzer discussed the current state of Wal-Mart Stores, Inc. and its effect on Arkansas’ economy.

BEEBE, HUTCHINSON SPAR OVER BUDGET SURPLUS

Democratic gubernatorial candidate Mike Beebe and Republican gubernatorial candidate Asa Hutchinson shared equal billing during a joint appearance the candidates made before the State Chamber/AIA Annual Meeting Evening Candidate Event. The two verbally sparred following dinner in front of more than 200 Annual Meeting participants.

Hutchinson, a former congressman for Northwest Arkansas and a former official in President Bush’s administration, cited the state surplus, projected



Steve Forbes, president and CEO of Forbes, Inc. was one of the keynote speakers at the Tuesday Opening Lunch Session. Forbes discussed the state of the American economy.



Archie Schaffer, III, chairman of the Associated Industries of Arkansas (left), presided over the joint appearance of Arkansas gubernatorial candidates Republican Asa Hutchinson (center) and Democrat Mike Beebe (right) during the evening Candidate Event in Horner Hall at the Hot Springs Convention Center.

to be about \$721 million by the end of fiscal 2007. He said the state is in a "unique time in history" that's offering a "great opportunity" to remove the sales tax on groceries and said that "at least half of the state budget surplus should be returned to Arkansas taxpayers in the form of tax relief."

Beebe, the state attorney general and a former state senator from Searcy, said he wants to phase out the state sales tax on groceries too, but by using \$250 million of the surplus to pay down bonded debt, freeing up money that would normally go to bond payments for tax cuts: "One-time money shouldn't be used for ongoing programs," Beebe said. "We don't know what exactly the surplus will be. I'm committed to removing the sales tax on food."

In a question-and-answer session fol-



Arkansas Democratic Gubernatorial candidate Mike Beebe addresses the crowd at the Tuesday Evening Candidate Event in Horner Hall at the Hot Springs Convention Center. Beebe shared the stage with Republican Gubernatorial candidate Asa Hutchinson.

lowing their comments, both candidates talked about how they would deal with increasing crime rates, their approach to drug treatment and incarceration for offenders, incentives for small, minority-owned and disadvantaged businesses, how they would work with the Arkansas legislature and other topics.

STATE CHAMBER TAX CUT PLAN GAINS FAVOR

Incoming Arkansas Speaker of the House Benny Petrus of Stuttgart told an audience of nearly 200 during the State Chamber/AIA General Membership Business Session in Hot Springs that he favors reducing the sales tax paid by manufacturers on their utility costs, which is a priority issue in the State Chamber/AIA Legislative Agenda.

Petrus, part of a legislative panel that included incoming State Senate leader Jack Critcher of Batesville, State Rep. Chris Thyer of Jonesboro, State Rep. Keven Anderson of Rogers, State Sen. Steve Faris of Malvern and State Sen. Ruth Whitaker of Cedarville, favors cutting taxes for business. He said he's ready to cut but not eliminate the state sales tax on energy used by manufacturers. Instead, Petrus said he would like to reduce the tax from 6 percent to 2 percent and earmark the remainder for biofuel research and home weather stripping instead of sending it to general revenue where it goes currently.

Critcher pledged a "friendly environment" for business interests during the 86th General Assembly, which convenes January 8, 2007.

In response to a question, Faris said that any movement to extend term

limits would have to come from the people. Current term limits, which are two four-year terms in the Senate and three two-year terms in the House, were approved by voters with an amendment to the State Constitution. The Legislature referred a proposal to extend term limits to voters two years ago but it was soundly defeated. Faris said the referred proposal was widely perceived to be self-serving on the part of the legislators.



Arkansas Republican Gubernatorial candidate Asa Hutchinson makes a point during his appearance at the Tuesday Evening Candidate Event. Hutchinson and Democratic Gubernatorial candidate Mike Beebe sparred verbally over possible state tax cuts and other issues.

Whitaker said she has received numerous calls from constituents telling her how to spend the \$721 million surplus expected at the end of fiscal 2007 "and we haven't even got it all yet."

GENERAL MEMBERSHIP BUSINESS MEETING BRINGS BY-LAW CHANGES, RESOLUTIONS AND NEW OFFICERS

The State Chamber/AIA General Membership Business Meeting covered a lot of ground including a financial report, the adoption of by-law



State Chamber/AIA President and CEO Paul Harvel (left) presents an award to Henry Jones, former Jonesboro Chamber of Commerce president and CEO, in recognition of his many years of Chamber service. Jones is now working as a Northeast Arkansas Community Relations and Marketing Director for the State Chamber/AIA.

changes, the election of new officers and directors, and the approval of two resolutions. The meeting also covered a report from State Chamber/AIA President/CEO Paul Harvel on the Status of the Organization, and a State Legislative Agenda Report from State Chamber Executive Vice President and Chief Lobbyist Kenny Hall.

State Chamber Chairman Hugh McDonald presided over the meeting which drew a standing-room-only crowd of some 200. State Chamber/AIA Treasurer Gary Head provided a financial report.

By-law changes included adding a preamble with a new address of 1200 W. Capitol Ave., adding language to state that all AIA members are also members of the State Chamber, changing the minimum and maximum number of board members from 80 and 120 to 25 and 75, setting the effective date for board member terms to January 1, adding additional members to the Executive Committee, adding regional vice chairmen, and changing from a fiscal year to a calendar year.

Two resolutions were adopted during the Board of Directors Meeting: one resolving that the Arkansas State Chamber request Oklahoma Attorney General Drew Edmondson dismiss a water quality lawsuit against Arkansas poultry companies and instead convene a collaborative effort to ensure water quality, to include all appropriate representa-

tives from government, agriculture, business and science.

State Chamber/AIA Supports Higher Education Bond Program

The other resolution that was adopted supports the Higher Education Bond Program, which was placed on the November 7th ballot to help ensure Arkansans the availability of a quality college education. The bond program would produce about \$250 million, with \$150

million going toward helping the state's publicly funded colleges and universities meet pressing facility and technology needs. The remainder would be used to retire higher education bonds issued in 1990.

FIRST LEADERSHIP ARKANSAS CLASS CONVENES

The 70 individuals selected from throughout the state to make up the inaugural class of Leadership Arkansas convened for the first time Tuesday morning, September 26 at the Hot Springs Convention Center during the State Chamber/AIA's 78th Annual Meeting. Applications for Leadership Arkansas far exceeded expectations.

Participants heard from a variety of speakers including State Chamber/AIA President and CEO Paul Harvel; former U.S. Senator and Arkansas Governor David Pryor, who is serving as an honorary co-chairman for the first Leadership Arkansas class along with former U.S. Senator and Arkansas Governor Dale Bumpers; State Rep. Benny Petrus of Stuttgart, who is serving as Chairman of this year's Leadership Class; Wal-Mart Vice Chairman John Menzer, and Forbes President and CEO Steve Forbes.

On Wednesday morning, September 27th, the class journeyed to Garvan Woodland Gardens outside of Hot Springs to hear Tom Dillard, director of archives at the University of Arkansas at Fayetteville discuss "How Leadership Has Impacted Arkansas History," and a panel of presenters discuss "The Re-Envisioning and Revitalization of Hot Springs." The panel included Kirby Williams of Kirby Williams Communications, Marla Crider of Garvan Woodland Gardens, Lance Hudnell, assistant city manager for Hot Springs and Davis Tillman, a leader in the Hot Springs community arts movement.

Leadership Arkansas is a program designed to take a statewide view of the economic and political challenges that face Arkansas. The Program offers leadership opportunities that



Leadership Arkansas Class I is joined in their class photo by (front row center from left to right) John Menzer, Wal-Mart Stores, Inc., Senator David Pryor and Steve Forbes, Forbes Inc.

expand the impact of community leaders across the state. Created by the State Chamber/AIA, Leadership Arkansas builds a sense of statewide community by identifying and training individuals with the passion and commitment to become personally engaged in issues, programs and activities aimed at building a better Arkansas.

Participants are required to attend at least 80 percent of six program sessions including the opening mandatory session at Hot Springs. Other sessions will be held on November 9-10 at Mount Magazine (Tourism), January 28-30 in Little Rock (State Government), March 22-23 in El Dorado (Timber, Oil & Gas Industries and South Arkansas Economy), May 24-25 in Jonesboro (Agriculture, Economic Development and Northeast Arkansas Economy) and June 28-29 in Rogers (Arkansas Educational Challenges and Northwest Arkansas Economy). All sessions will be in conjunction with State Chamber/AIA regional board and membership meetings.

The Leadership Arkansas Task Force that oversees this year's class consists of Debi Barns, president of Turtle Cove Spa, Inc., Pat Lile, president and CEO of the Arkansas Community Foundation, Inc., Dr. Sandi Sanders, senior vice chancellor of the University of Arkansas – Fort Smith, Stephan Nipper, Bancorp South – Magnolia, and Marcus Guinn, U.S. Bank – North Little Rock.



Members of the first Leadership Arkansas class respond to a speaker's remarks.

STATE CHAMBER/ AIA ADOPTS 2007 ARKANSAS LEGISLATIVE AGENDA

During the State Chamber/AIA Board of Directors/General Business Meeting, Executive Vice President Kenny Hall, the organizations' chief lobbyist, presented the 2007 Arkansas Legislative Agenda.

The issues in the agenda were developed through a series of meetings held throughout the summer beginning with the State Chamber/AIA issue based committees: Tax, Workers' Compensation, Unemployment Insurance/HR, Health, Education and Small Business. Next the governmental affairs staff prepared a draft which was reviewed and revised by the newly created State Chamber/AIA Legislative Affairs Committee, which met for over 2 1/2 hours in early September. The final draft was then submitted to the State Chamber/AIA Executive Committee and Board of Directors for comments prior to the Annual Meeting.

The five-page agenda addresses a broad range of business issues. The top priority issues are:

- Lead the effort to pass a sales tax exemption for energy used in industry and manufacturing.
- Seek immediate repeal of all legislation implementing the Streamlined Sales and Use Tax Agreement (SSTP), unless the legislature provides for the refund of all excess local tax collections derived from removing the local tax caps on business purchases at the time of purchase.

- Support legislation that preserves and/or enhances the education reform measures supported by and consistent with the State Chamber/AIA's Position Statement on Education, specifically including, but not limited to, the Omnibus Education Act, the Act 35 Accountability legislation, including the



Steve Forbes, president and CEO of Forbes, Inc., addresses the Leadership Arkansas class at the Hot Springs Convention Center.

mandatory minimum 38 unit curriculum requirement and mandatory four AP course offering requirement in every secondary school.

- Protect the legal reforms enacted by Act 649 of 2003.
- Protect the workers' compensation reforms enacted by Act 796 of 1993

In addition to the priority issues, the agenda has positions on issues in the areas of agri-business, economic development, education, eminent domain, energy, the environment, health care, labor & employment, manufacturing, taxation, tort reform, transportation, unemployment insurance and workers compensation.

For a full copy of the legislative agenda, please visit our web site at www.ascc-aia.org and click on Governmental Affairs followed by 2007 Legislative Agenda.

In addition to guiding the State Chamber/AIA through the 86th General Assembly, it is the organizations' desire that this agenda will be reviewed and considered for adoption in whole or in part by each local chamber of commerce in Arkansas. Copies of the agenda were provided to all local chamber executives, returning members of the legislature and can-

didates for legislative seats after the document was approved at the annual meeting.

The State Chamber/AIA governmental affairs staff will continuously monitor the development of additional issues that may arise in the days before the Arkansas General Assembly convenes in January 2007. The staff will also



Wal-Mart Stores, Inc. Vice Chairman John Menzer provides remarks to the first Leadership Arkansas class on Tuesday morning at the Hot Springs Convention Center.

monitor all bills filed during the 86th General Assembly and track all bills identified as having an impact on business in Arkansas. The tracked bills will be arranged into business categories and reported in the Daily

Legislative Update as well as recorded on the organizations' web site.

When issues arise during the session that have not been addressed by the agenda or when issues addressed in the agenda are modified, the State Chamber/AIA governmental affairs staff will



Arkansas House of Representatives Speaker-elect Benny Petrus addresses the first Leadership Arkansas class on Tuesday morning, September 26th at the Hot Springs Convention Center.

take appropriate action to protect the business climate in Arkansas. In accordance with time available, the staff will consult with the organizations' issue committees and/or Executive Committee and/or Board of Directors for guidance on specific issues.

THANKS TO OUR NEW AND RENEWED MEMBERS

Thanks to the following members who have either joined or re-invested in our organization since September 1st:

Conagra
Ormond Insurance Agency
All Steel Construction
Arkansas Optometric Association, Inc.
Cecil W. Cupp, Jr.
Lexicon, Inc.
The Party Factory, Inc.
Winrock International
Arkansas Timber Producers Association
Arkansas Warehouse
Roddy McCaskill
Sanyo Manufacturing Corp.
Center for Healing Hearts & Spirits
C.J. Horner Company, Inc.
Flintco, Inc.
JV Manufacturing Inc.
Enterprise Rent-A-Car
Arkansas Tech University
Catering to You
Central Terminal
Cooper Tires
Faulkner & Faulkner/Heavenly Ham
Henderson State University
Hot Springs Village POA
O.D. Funk Manufacturing
River Rock Communications
Williford Realty Co., Inc.
Sloan Valve Company
Drumco of Tennessee
Arkansas Lime Company

HomeCare Association of Arkansas
National Electrical Contractor Association
Strong Manufacturing Co.
Winegardner & Hammons, Inc.
MacLean ESNA, LLC
Helms Briscoe
Southeast Arkansas Cornerstone
Target
Teleflora
Fidelity National Bank
Hamburg Area Chamber of Commerce
Hogeye, Inc.
Quebecor World (USA) Inc.
Northwest Arkansas Mall
McGehee Area Chamber of Commerce
U of A Monticello
Pfizer Inc.
Burgess Process Service
Arkansas Independent Living Council
U.S. Food Service, Inc.
Kraft Foods Global
Inspec Foams
Patton, Roberts, McWilliams & Capshaw LLP
Sanofi-aventis
Arkansas Children's Hospital
Barrett & Deacon
Conway Area Chamber of Commerce
Frances Flower Shop
Middleton, Inc.
Jack Meadows

CDI Contractors Inc.
Delta Dental of Arkansas
Farmers' Group, Inc.
Fort Smith Regional Airport
Greenfield Millworks
Hensley's Wholesale Meat, Inc.
Hendrix College
Jason's Deli
Waterloo Industries
Arkansas Healthcare Assn.
POM Inc.
University of Arkansas/
Winthrop Rockefeller Center
University of the Ozarks
Little River Chamber of Commerce
Arkansas Best Federal Credit Union
Transco Lines Inc.
Tate & Lyle Ingredients Americas
Twin City Bank
Arkansas Ready Mixed Concrete Association
Buckiliew Enterprises
Carter-Burgess
Milwaukee Electric Tool Corp.
OG+E
Busch AG Resources
Bailey Properties, LLC
United Parcel Service
Owens-Corning
Evers & Whatley Electric, Inc.
University of Central Arkansas.

INAUGURAL LEADERSHIP ARKANSAS CLASS

A Mix of Diverse Vocations and Locations

Members of the inaugural Leadership Arkansas class come from a variety of backgrounds and locales throughout Arkansas. The first class includes 70 individuals from the following fields of business: accounting, economic development, wireless communications, printing, financial planning, healthcare, utilities, schools, supermarkets, chambers of commerce, dance, higher education, retailing, non-profits, banking, information management, solid waste, advertising, manufacturing, law, contracting, politics, telephone communications and many others.

This year's class roster consists of:

- **Nancy Hardman**, Associate Professor, Ouachita Baptist University, Arkadelphia;
- **Fonda Hawthorne**, Chamber Director, Little River Chamber of Commerce, Ashdown;
- **Jack Carney**, Senior Vice President, Union Bank, Benton;
- **Laurie Smaling**, Senior Manager, Public Affairs, Wal-Mart Stores Inc., Bentonville;
- **Rich Davis**, Vice President Economic Development, Bentonville/Bella Vista Chamber, Bentonville;
- **Jim Shamburger**, Owner/General Manager, Holiday Inn Express, Bryant;
- **Valerie Wilson**, Vice Chancellor for Information Technology, Southern Arkansas University Tech, Camden;
- **Greg Nabholz**, Vice President Nabholz and Senior Advisor Sperry Van Ness – Nabholz Properties, Conway;
- **Linda Tyler**, Organizational Development Leader, Axiom Corporation, Conway;
- **Johnnie Bolin**, Executive Director, Arkansas Good Roads Transportation Council, Crossett;
- **Brenda Stewart**, Executive Vice President, DeQueen/Sevier County Chamber of Commerce, DeQueen;
- **Alexis Alexander**, Community Projects Manager, El Dorado Chamber of Commerce, El Dorado;
- **Chris Ebright**, Director, Gas Supply and Transportation, Arkansas Western Gas, Fayetteville;
- **Donald Judges**, E.J. Ball Professor of Law, University of Arkansas, Fayetteville;
- **Michael Callan**, Executive Vice President, Arkansas Oklahoma Gas Corporation, Fort Smith;
- **Rob Ratley**, Arkansas Manager of Community Affairs, OG+E, Fort Smith;
- **Storm Nolan**, Vice President, Whitt Properties, Inc., Fort Smith;
- **Takeo Suzuki**, Assistant Provost for International Program, University of Arkansas Fort Smith, Fort Smith;
- **Paul Rowton**, Store Director, GES Inc., Food Giant Supermarkets, Harrisburg;
- **Jim Karrh**, Chief Marketing Officer, Mountain Valley Spring Water, Hot Springs;
- **Jorge Garcia**, Investment Representative, Edward Jones Investments, Hot Springs;
- **Les Warren**, President, Hot Springs Title Company, Hot Springs;
- **Frankie Gilliam**, Economic Development Specialist, Arkansas State University Delta Center for Economic Development, Jonesboro;
- **Jerry Halsey**, President/Principal Broker, Burrow Halsey Realty Group, Inc., Jonesboro;
- **Len Frey**, Dean, College of Business, Arkansas State University College of Business, Jonesboro;
- **Andy Moreau**, Vice President of Corporate Communications, Alltel, Little Rock;
- **Carlos Corbin**, Assistant Chief Uniformed Services Bureau, City of Little Rock Police Department, Little Rock;
- **Cynthia Dunlap**, Agency Controller, Arkansas Department of Parks & Tourism, Little Rock;
- **Daniel Fowler**, Principal, Director of Business Development, Cromwell Architects Engineers, Little Rock;
- **Diane Hilburn**, Executive Vice President – Human Resources, Bank of the Ozarks, Little Rock;
- **Dr. Gail Jones**, Urologist/Partner, Arkansas Urology, Little Rock;
- **George Wheatley**, Director of Governmental Affairs, Waste Management of Arkansas, Little Rock;
- **Greg Hale**, Political and Communications Consultant, Game Day Communications, Little Rock;
- **Heather Eason**, Executive Vice President, Arkansas Community Foundation, Inc., Little Rock;
- **Hugh Sherman**, Dean, College of Business, University of Arkansas at Little Rock, Little Rock;
- **Jay Weisner**, Executive Vice President, Arkansas Capital Corporation, Little Rock;
- **John Parke**, Vice President; Democrat Printing & Lithographing Co., Little Rock;
- **Joyce Raynor**, Executive Director, Center for Healing Hearts & Spirits, Little Rock;
- **Julie Thompson**, Director of Communications, Arkansas Department of Education, Little Rock;
- **Lydia Carson**, Director, Arkansas Manufacturing Solutions, Little Rock;
- **Mark Hagemeyer**, Senior Assistant Attorney General, Arkansas Attorney General's Office, Little Rock;
- **Marvin Childers**, Attorney, Friday Eldredge & Clark, LLP, Little Rock;
- **Melinda Faubel**, Director – External Affairs, AT&T, Little Rock;
- **Mike Maulden**, Director – External Affairs, Entergy Arkansas, Inc., Little Rock;
- **Paul Latture**, Executive Director, Little Rock Port Authority, Little Rock;
- **Phillip Jett**, Executive Vice President, Regions Bank, Little Rock;
- **Rachel Kremer**, Partner, Moore Stephens Frost, Little Rock;
- **Rodney Parks**, Financial Advisor, Merrill Lynch, Little Rock;
- **Russell Gunter**, Attorney/Director, Cross, Gunter, Witherspoon & Galchus, P.C.;
- **Tamika Edwards**, Community Affairs Specialist, Office of U.S. Senator Blanche L. Lincoln, Little Rock;
- **Wayne Woods**, President, Cranford Johnson Robinson Woods, Little Rock;
- **William Clark**, Senior Project Manager, CDI Contractors, LLC, Little Rock;
- **Jo Anne Smith**, Executive Director, Southeast Arkansas Cornerstone Coalition, Inc., Monticello;
- **John Gibson**, President, Morrilton Area Chamber/Conway County Economic Development Corporation, Morrilton;
- **Chad Vincent**, Senior Quality Engineer, Baxter Healthcare Corporation, Mountain Home;
- **Kearney Dietz**, President, Arkansas Independent Colleges and Universities, North Little Rock;
- **Karen Trevino**, Executive Director, North Little Rock Visitors Bureau, North Little Rock;
- **Mark Piatt**, Superintendent, Motor Plant Operations, Emerson Appliance Solutions (Emerson Electric), Paragould;
- **Calvin Tichy**, Vice President and Regional Manager, Simmons First National Bank, Pine Bluff;
- **Lou Ann Nisbett**, President/CEO, Economic Development Alliance of Jefferson County, Pine Bluff;
- **Mari See**, Owner/CEO/Editor, Celebrate Arkansas Magazine/Team Dance USA, Rogers;
- **Heath Ward**, Operations Manager, Cargill Meat Solutions, Springdale;
- **Michael Kaufman**, Director of Marketing – Arkansas, Triad Hospitals, Springdale;
- **Bill McIntyre**, Director, UAMS Health Education Center Southwest, Texarkana;
- **Jeff Sandford**, President/CEO, Texarkana Chamber of Commerce, Texarkana;
- **Ken Monroe**, Quality Leader, Trane, Van Buren;
- **Jamie Carter**, President & CEO, Crittenden Memorial Hospital, West Memphis;
- **Lorraine Robinson**, Attendance Secretary, West Memphis School District, West Memphis;
- **Wayne Croom**, Plant Manager, Langston Companies Inc., West Memphis.

EXECUTIVE COMMITTEES AND BOARD MEMBERS

ARKANSAS STATE CHAMBER EXECUTIVE OFFICERS

Chairman of the Board

Hugh McDonald Entergy Arkansas

Vice Chairman

Ed Drilling AT&T Arkansas

Vice Chairman

Randy Wilbourn ALLTEL

Vice Chairman

Joe Kefauver Wal-Mart Stores Inc.

Treasurer

Gary Head Signature Bank of Arkansas

Past Chairman

Stacy B. Pittman, APR Cranford Johnson
Robinson Woods

Additional State Chamber/AIA Executive Committee Members

Bob Lamb	Southwestern Energy Company
Raymond M. Burns	Rogers-Lowell Area Chamber
1st District Regional Vice Chairman (Northeast Arkansas)	To be determined by Executive Committee
2nd District Regional Vice Chairman (Central Arkansas)	To be determined by Executive Committee
3rd District Regional Vice Chairman (Northwest Arkansas)	To be determined by Executive Committee
4th District Regional Vice Chairman (South Arkansas)	To be determined by Executive Committee
Small Business Vice Chairman	To be determined by Executive Committee

STATE CHAMBER BOARD MEMBERS

Term Ends 12-31-2007

Ewell Welch	Arkansas Farm Bureau Federation
Robert C. Brown	Arkansas Tech University
Dennis Smiley	Arvest Bank
F. S. Stroope (Sandy)	Boat World Inc.
Dale V. Briggs	City Electric Company

Richard Arnold
Jack Davidson
John Cooper, III
MaryJane Rebick
Russell Gunter, Esq.

Kirkley Thomas
Michael R. Jones, Esq.
Spencer F. Robinson, Esq.
Robert D. Smith, III, Esq.
David L. Wells
Alan N. Stewart
Frank Thomas
Cheryl Martin
Michael (Mike) Parker, Esq
Keith D. Paglusich
Rosi Smith
Mike McFarland
Roy L. Murphy
Richard Hudson

Conway Corporation
Cooper Clinic P.A.
Cooper Communities Inc.
Copy Systems/Imagistics
Cross Gunter Witherspoon
& Galchus P.C.
Electric Cooperatives of Arkansas
Gilker and Jones, P.A.
Ramsay Bridgforth Harrelson & Starling
Robert D. Smith, III
South Arkansas Telephone Co.
Southwestern Energy Company
Stephens Inc.
Washington Group International
Dover Dixon Horne PLLC
Windstream
Arkansas Childrens Hospital
First Security Bank
Mid-South Engineering Company
U of A Fayetteville

Term Ends 12-31-2008

Linda L. Beene
E. Kearney Dietz
Michael J. Callan
Ed Coulter
Jack A. McNulty, Esq.
Frank G. Adams
Donald V. Allen
James W. Smith
Jose Oakley
Mel Coleman
Leon Philpot
Morril Harriman
George Wheatley
Robert Evans
Sammie Cox
Jeff Jones
Rob Ratley
Michael Moore
Benny Koontz
Charles Mazander
Jack E. Meadows
Jerry Vest
Walter Bryant

AR Department of Higher Education
AR Independent Colleges & Universities
Arkansas Oklahoma Gas Corporation
Arkansas State University Mtn Home
Bridges Young Matthews & Drake
Cossatot Community College of UofA
Donald V Allen-Consultant
Friday Eldredge & Clark, LLP
Isle of Capri Casino
North Arkansas Electric Cooperative
Rich Mountain Electric Coop. Inc.
The Poultry Federation
Waste Management of Arkansas
Arkansas State University
AEP-SWEPCO
Century Tel
OG+E
Friday Eldredge & Clark LLP
Koontz Electric Company Inc
Mazander Engineered Equipment
Meadows Enterprises Inc.
Regions Bank
CenterPoint Energy

Term Ends 12-31-2009

Bob Shoptaw
Grady Harvell
Carlton Davis
Gary Beasley
Jim S. Gowen, Sr.
David Boling

Keith M. Ingram
Martha McCaskill
Barry Ledbetter
William S. Walker
James B. House

Arkansas Blue Cross & Blue Shield
AFCO Steel
Warren Bank & Trust
E.C. Barton & Company
Merchants and Planters Bank
Mitchell Williams Selig Gates
& Woodyard, PLLC
Razorback Concrete Company Inc.
Roddy McCaskill Realty
Simmons First Bank of Jonesboro
Stephens Production Company
USable Life

EXECUTIVE COMMITTEES AND BOARD MEMBERS

Mark Vanderpool
Alvin Huffman
Sam Sicard
Dr. Paul Beran
Sam Walls
Kevin Zaffaroni
Venita McCellon-Allen
John Dreher
Oral Edwards
Bill Stobaugh
Dave Bartlett

Union Bank & Trust Company
Farmers Bank & Trust Company
First National Bank of Fort Smith
UA-Fort Smith
Arkansas Capitol Corp.
Acxiom Corporation
AEP Southwestern Electric Power
CenturyTel
GES Inc/Food Giant
Murphy Oil Corp.
Simmons First National Corp.

Scott Anderson
Dan Caspall
Richard Chapman
Albert R. Yarnell

Superior Graphite Company
V & B Manufacturing Company
Weyerhaeuser Company
Yarnell Ice Cream Company

Term Ends 12-31-2008

Joshua A. Allen
Steven (Steve) Brothers
Jos Jacque'
Randy Powell
Larry Lynn
Dan Redmond
John Bodart
Ed Tolleson
Brian Hastings
John Pownall
Robert (Bob) Langston
Ian Beer

Allen Canning Company
American Greetings Corp.
Arcelor/TrefilARBED
Arkansas Eastman
Central Moloney Inc.
Chemtura Corporation
Cooper Tire & Rubber Company
Emerson Electric Company
Hiram Walker & Sons
Kimberly-Clark Conway Mills
Langston Companies Inc.
Leer Lmtd Partnership, Star/
Starrett Products Div
Leisure Arts Inc
MacLean-ESNA
Nucor Steel-Arkansas
Pine Bluff Sand & Gravel Company
Remington Arms Company Inc.
Timex Corporation
Unilever Best Foods
Weldon Williams & Lick Inc.

Tom Siebenmorgen
Dean Williams
Sam Commella, Jr
W. Scott McGeorge
Charles P. Rink, Jr.
Albert Leon Hall
Patrick Mathieu
James D. Walcott, Jr.

Term Ends 12-31-2009

Dan Haygood
Roland E. Garlinghouse
Matt Szymanski
Bob Butler
Melissa Smith
Lisa B. Stocker
Scotty Bell
Randy Hopper
Mike McFerran
Doyle Thresher
Karen Dickson
Roger Hartsough
Thomas Maxwell
Calvin Staut
Bill O'Brien
Tom Weiss
Graham Huff
Paul Horney IV
Jim Heifner
Ron Keeneth
Lynn Reinbolt

Arkansas Steel Associates
Gar-Bro Manufacturing Company
Green Bay Pkg./Arkansas Kraft Div.
May Construction
McKee Foods Corporation
Potlatch Corporation
Virco Manufacturing Corporation
Wood Manufacturing Co/Ranger Boats
The Trane Company
Rheem Air Conditioning Division
Georgia Pacific
Austin Powder Co.
Maxwell Hardwood Flooring Co.
International Paper
Entegra Power Group
L.A. Darling Co.
Martin Sprocket & Gear
Innovation Industries
Franklin Electric
Firestone Tube Co.
Road Systems Inc.

Lifetime Board Members

W.C. (Buddy) Coleman
Dan Woods

Coleman Dairy
Timex Corporation

AIA EXECUTIVE OFFICERS

Chairman of the Board

Benny J. Baker
International Paper Container Division

Vice Chairman

Joe Bossier
Albemarle Corporation

Vice Chairman

Ray Dillon
Deltic Timber

Treasurer

Gary Head
Signature Bank

Past Chairman

Archie Schaffer III
Tyson Foods, Inc.

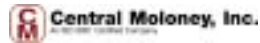
AIA BOARD MEMBERS

Term Ends 12-31 2007

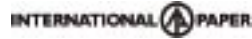
Frank Richardson
Bert Parke
Perry A. Roberts
Don Stephan
Larry Miller
Danny Glass
Mark J. Feldman
Lee Pittman
Steve M. Cousins
Norman Anderson
Haskell L. Dickinson, II
Jim Karrh
Bill Hannah
W. Kent Ingram, Jr.
Bill J. Reed
Arturo Gonzalez
Steven Henderson

American Greetings Corporation
Democrat Printing & Lithographing Co.
Emerson Electric Company
Federal Mogul
FedEx Freight - East
Firestone Building Products Co.
Flexsteel Industries Inc.
International Paper Company
Lion Oil Company
Lockheed Martin Missiles
& Fire Control-Dallas
McGeorge Contracting Company Inc.
Mountain Valley Spring Company, LLC
Nabholz Companies Inc.
Razorback Concrete Company Inc.
Riceland Foods Inc.
SGL Carbon, LLC
SMI Steel - Arkansas/Southern Post

SPONSORED BY



Golden Ventures



PRESORTED
STANDARD
U.S. POSTAGE
PAID
NO. LITTLE ROCK
PERMIT NO. 641